

EXECUTIVE OFFICE OF THE PRESIDENT  
OFFICE OF EMERGENCY PLANNING  
Washington 25, D. C.

OFFICE OF THE EXERCISE DIRECTOR  
EXERCISE SPADE FORK

June 29, 1962

SPADE FORK

JOINT CIVIL-MILITARY EXERCISE INSTRUCTIONS

1. References:

- a. Approval Memo from the President to the Exercise Director, dated June 7, 1962 (S).
- b. Memorandum from the Secretary of Defense, dated April 27, 1962, to DOD elements, subject: Exercise SPADE FORK (S).
- c. Terms of Reference for the Military Exercise Director for Exercise SPADE FORK (S).
- d. SACEUR, SACLANT, CINCHAN Joint Exercise Operations Order No. I-62 (NATO-S).

2. General: SPADE FORK is a joint U. S. civil-military command post exercise of responses to a deteriorating international situation followed for the purpose of this exercise by general war involving nuclear attack. It will emphasize civil economic and resources management and military logistics operations. SPADE FORK is one of several national exercises to be conducted in conjunction with normal annual NATO exercises. The basic objectives of SPADE FORK are to test and exercise selected emergency plans and procedures for:

- a. Determining national resources availabilities and requirements, and the operation of allocation systems.
- b. Support of U. S. military forces (including selected international commitments), governments, and civil populations, by U. S. resource agencies.
- c. The operation of military and nonmilitary logistics, transportation and communications systems under emergency and nuclear war conditions.
- d. Insuring the continuity of government.
- e. Selected civil defense activities.

3. Situation: There will be a common exercise setting (Annex A) and intelligence lead-in (Annex M). All forces, both friendly and enemy will be simulated and will be played on paper. There will be no physical movement of Federal organizations or resources, except for selected activation of relocation sites. Civil defense activities will be conducted in accordance with Annex L.

Current capabilities, plans, documents, instructions and procedures will be used in the exercise unless otherwise directed.

4. Relationships between SPADE FORK and Other Exercises: Some interplay among agencies participating in SPADE FORK and U. S. or international agencies participating in other exercises is expected in the areas of military logistics and civil economic and resources management (Annexes D, E and F).
5. Concurrent Exercise Activity in Canada: The Canadian Joint Staff is conducting a national exercise. Nuclear strikes in Canada for this exercise have been coordinated with the attack pattern for SPADE FORK and associated exercises and will be included in NUDET reporting to NORAD.
6. Responsibilities for Planning and Conducting the Exercise:
- a. Exercise Director: The SPADE FORK Exercise Director is responsible for overall planning and conduct of the exercise.
- b. Military Exercise Director: The SPADE FORK Military Exercise Director will coordinate the planning and participation of the Department of Defense in accordance with policies of the Secretary of Defense and the Terms of Reference for the Military Exercise Director for Exercise SPADE FORK issued by the Joint Chiefs of Staff.
- c. Planning, Directing, and Evaluating Staffs:
- (1) Planning Staff: Exercise planning will be accomplished by the Exercise Planning Staff under the direction of the Exercise Directors. (Annex B - Appendix I).
- (2) Directing Staff: Overall direction and control of the exercise will be carried out by the Directing Staff under the direction of the Exercise Directors. Directing Staff Instructions (DISIN) are contained in a separate document and will be distributed by the Offices of the Exercise Directors to Directing Staff personnel and organizations only. (Annex B - Appendix II).

- (3) Evaluating Staff: Evaluation of the exercise activities and findings will be conducted by the Evaluating Staff under the direction of the Exercise Directors. (Annex B - Appendix III).

d. Staff Relationships: Maximum inter-agency and inter-governmental staff cooperation and coordination in planning and conducting this exercise are required to obtain maximum training benefits for all participants.

7. Schedule of the Exercise:

- a. Conduct: The exercise will be conducted in four phases during the period September 6 to October 26, 1962, according to the following schedule:

(1) Phase I - Increased Tension Period.

Thursday, 6 September to	-	Gradual buildup of defense posture with participation by selected staffs. Review of and preparation to implement existing emergency plans, or revisions to plans in accordance with the exercise situation.
Tuesday, 18 September		

(2) Phase II - Pre-attack Period.

Tuesday, 18 September	-	Buildup to advanced defense posture, including a progressive increase in participation by selected staffs. Accelerated attention to emergency preparations.
to on or about		
Thursday, 20 September		

(3) Phase III - Attack and Immediate Postattack Periods.

D-Day through Friday, 28 September	-	Simulated hostilities, including nuclear attack. Emergency actions in response to the attack and immediate postattack situations. Direct response to operational resources problems and begin projection of resources capabilities and requirements. Maximum participation on D-Day; progressive reduction from maximum participation to participation by selected staffs at end of phase.
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(4) Phase IV - Postattack Resource Evaluation Period.

- (a) Monday, 1 October to Monday, 15 October - No specific simulated situation. Continuation of projection analyses of national resources capabilities and requirements initiated in Phase III, with participation by selected staffs.
- (b) Monday and Tuesday 22 and 23 October - Resolution of problems identified in projection analyses.
- (c) Friday, 26 October - Final exercise activities.

b. Evaluation: The exercise will be evaluated throughout. Reports will be submitted according to the following schedule:

- (1) Preliminary Report - November 19, 1962.
- (2) Final Report - February 1, 1963.

8. Participation: Participation requirements are stated in the documents listed below:

- a. Federal departments and agencies (Annex C - Appendix I).
- b. Military Services (Annex C - Appendix II).
- c. Nongovernmental organizations (Annex C - Appendix III).

9. Exercise Orders:

a. Nomenclature and Description:

- (1) The title of this order is: Joint Civil-Military Exercise Instructions. (Short Title: "JEXIN".) It is for use of Federal departments and agencies, Military Services, and Directing Staffs. It provides the overall instructions for participants. It is supported and augmented by a series of Annexes and Appendixes. An index of documents is provided in Annex A, and distribution data in Annex Z.